

Engagement Report, Q4 2014

# **British Coal Staff Superannuation Scheme**

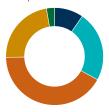
**Hermes EOS** 

# **Engagement by region**

Over the last quarter we engaged with **59** companies held in the British Coal Staff Superannuation Scheme portfolios on a range of **146** social, environmental and governance issues.

#### Global

We engaged with **59** companies over the last quarter.



Environmental 9.6%

Social and ethical 23.3%

Governance 41.8%

Strategy and risk 22.6%

Stewardship 2.7%

#### Developed Asia

We engaged with **12** companies over the last quarter.



Social and ethical 28.0%

Governance 32.0%

Strategy and risk 28.0%

Stewardship 12.0%

## **Emerging and Frontier Markets**

We engaged with **12** companies over the last quarter.



Environmental 15.6%

Social and ethical 25.0%

Governance 37.5%

Strategy and risk 18.8%

Stewardship 3.1%

## Europe

We engaged with **nine** companies over the



Environmental 16.7%

Social and ethical 16.7%
Governance 45.8%

Strategy and risk 20.8%

# North America

We engaged with **16** companies over the last quarter.



Environmental 13.5%

Social and ethical 24.3%

Governance **51.4%** 

Strategy and risk 10.8%

### United Kingdom

We engaged with **10** companies over the last quarter.



Social and ethical 21.4%

Governance 39.3%

Strategy and risk 39.3%

# **Engagement by issue**

Over the last quarter we engaged with 59 companies held in the British Coal Staff Superannuation Scheme portfolios on a range of 146 social, environmental and governance issues.

#### Environmental

Environmental issues featured in **9.6%** of our engagements over the last quarter.



Climate change/carbon intensity **64.3%** Environmental management 28.6% Oil sands 7.1%

#### Social and ethical

Social issues featured in 23.3% of our engagements over the last quarter.



Access to medicine 2.9% Bribery and corruption 11.8%

Community relations 8.8% Corporate culture **14.7%** 

Customer relations 5.9%

Employee relations 5.9% Health and safety 17.6%

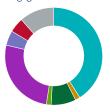
Licence to operate 11.8% Munitions manufacture 2.9%

Operations in troubled regions **5.9%** 

Political risk management 2.9% Supply chain management 8.8%

## Governance

Governance issues featured in 41.8% of our engagements over the last quarter.



Board structure 41.0% Conflicts of interest 1.6%

Other governance 8.2% Poison pill 1.6%

Remuneration 26.2% Separation of chair/CEO 4.9%

Shareholder communications 4.9%

Succession planning 11.5%

### Strategy and risk

Strategy and risk issues featured in 22.6% of our engagements over the last quarter.



Business strategy 39.4% Capital structure 3.0% Returns to shareholders 3.0% Risk management **54.5%** 

### Stewardship

Stewardship issues featured in 2.7% of our engagements over the last quarter.



Reporting/disclosure 50.0% Stewardship code 50.0%